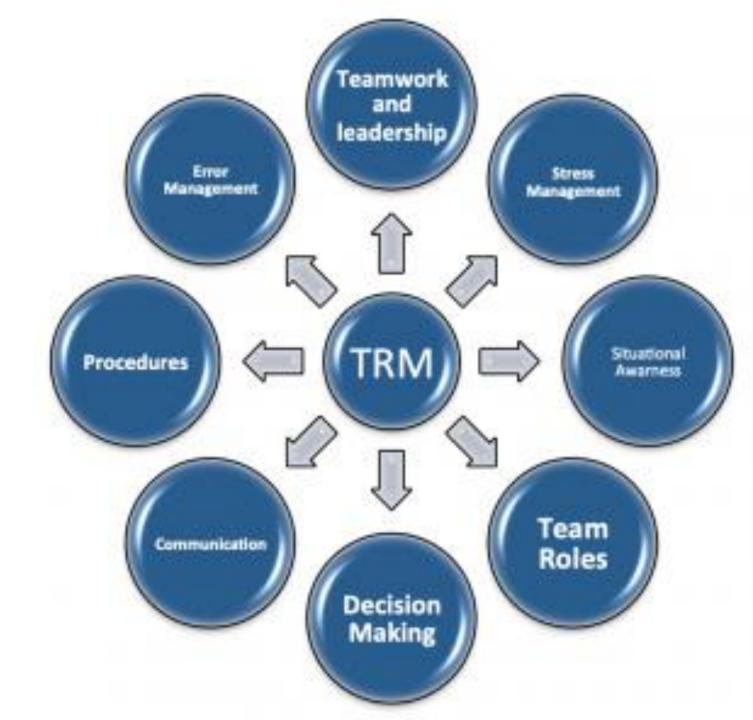
# Vad händer när det händer?

• TRM, stress och krishantering

Linköping 29 november 2023 Boel Stefansson



### Agenda:

- Setting the scene
- TRM: From a European perspective
- Critical Incident Stress Management
- Case studies
- Conclusions





# Complexity in ATC

- Sector(s)
- Handover then released
- Adjacent unit
- Adjacent countries
- Instructor / Student
- Executive /Planner
- MIL/CIV

### From an European perspective

• Interview with Mika Virolainen Human Factors Specialist Finntraffic.



#### Vad händer när det händer?

CISM Skyguide.

Critical Incident Stress
Management

Structured assistance for a normal reaction to an abnormal event.

Being **proactive** in preparing individual and organizations for a critical incident

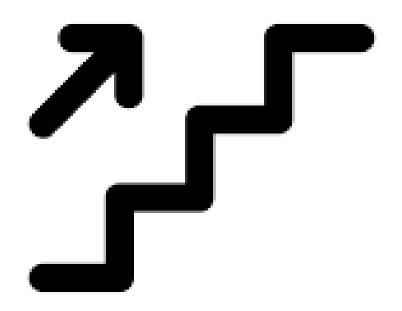
# Objectives to be achieved by applying CISM:

- Reduction of CIS-reaction.
- Reactivation of cognitive functions and processes affected by the incident.
- Re-establishment of individual and work-related capabilities.



### The staircase

- Psychotherapy MHP (e.g EMDR, CBT)
- **Debriefing**, detail, trianed crisis support
- **Defusing** small group or individually
- Peer support
- Individual, self-help methods





# Stressor (mild, strong, extreme)

**Incident** → **Stressors** 

→ Emotional reaction

Loss

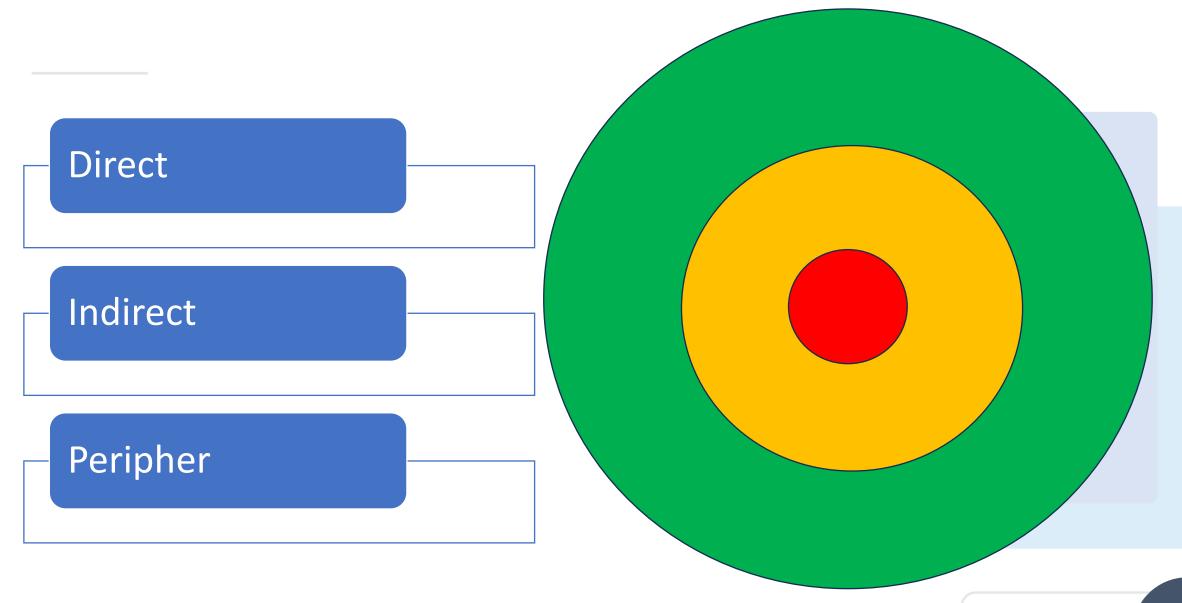
→ Sorrow

Threat

→ Fear, anger

Responisibility → Shame, guilt

#### Assessment: Who?



### Fact → Thought → Feeling →







Reframing: From  $\rightarrow$  To

Passive → Active Victime → Survivor Lucky → Skilled Problem → Challenge Forced → Choice Instinct  $\rightarrow$  Learned through training

### Whatch out!

too: early

close

often

much

eager



### Major incidents



Nov -15, radarfailure due to solar flares, several radar screens blurry.

Oct-17 Smoke from fires in Portugal, Number of Aircrafts declares emergency.



### Lessons learnt

- Everyone in Ops were affected.
- In the middle, hard to see the need.
- Difficult to reach everyone who needed help, everyone should have been offered CISM.
- Debrief with everyone, know what actually happend. Who should be invited?
- Someone else who were not on the shift do the talks.
- The peers not on duty in Ops that day.
- SUP need to be relieved.
- 19 ATCO offered → 13 talks (solar flare).



# 4<sup>th</sup> of September 2022



#### 22 seconds

All times: UTC

12:57, T/O from Jerez (Spain) to Cologne (Germany). Pilot + 3 PAX 13:30 FL 360 reached

13:42:05 Pilot: "Madrid Radar from OE-FGR."

13:42:13 ATC: "OE-GFR go"

13:42:14: Pilot: "There is a problem with the air condition, request direct descending."

13:42:21 ATC: "Direct where please?"

13:42:27 Pilot: "Problems with air condition eh pressurization, we request rapido descending."

During this message distinct background noise could be heard.

13:42:46 ATC: "Confirm OE-GFR requesting descent?"

No answer.

13:47:30 ATC: "Change to frequency (of neighbouring sector)

No answer.

### 4th of September 2022 1615z --> 1745z

## During:

Management dealing with media

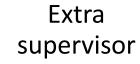
Brief, info during the situation

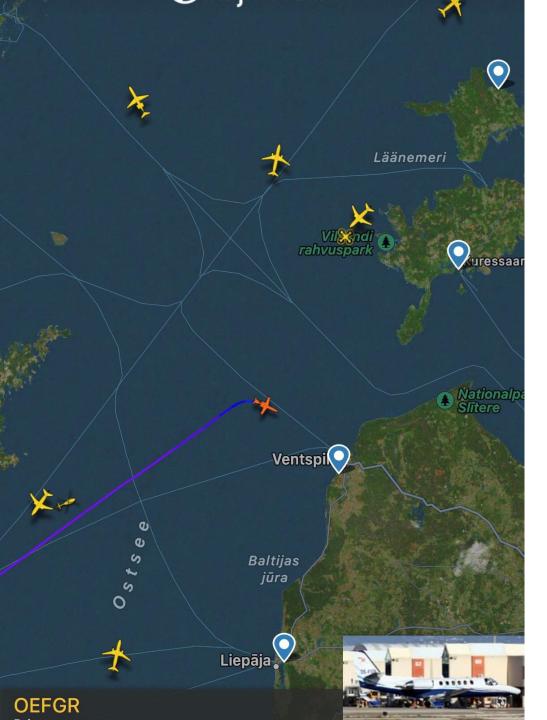






Support from management





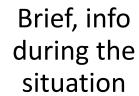
## Private Business Flight 4th of Sep 2022

• <u>ljud</u>

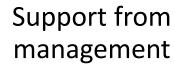
### 4th of September 2022 1615z --> 1745z

#### During:

Management dealing with media









Extra supervisor

#### After:

- ✓ Debrief the shift
- ✓ Everyone on the shift got CISM-sms
- ✓ The peers involved didn't do any CISM debrief
- ✓ Instant information from management to everyone in the company.
- ✓ E-CISM contact with DFS



# Key for the organisation

- Voting (~ 25 peers LFV)
- New employees get CISM training
- New OJT get CISM training
- Information on Intranet and meetings
- Confidentiality
- Follow up
- Awareness
- Support from management

## Key for the peer

- Meet/debrief every Q
- Close communication in chatforum
- Refersher training once/year
- Supporting each other
- Boundary Ops/private
- Limits, say "no"
- Awareness
- Support from management



### 4 Conflicts

- Close versus distance
- Professional versus amateur
- The employer's responsibility and role in relation to the support group's goals and purpose.
- Role conflicts for the members of the peer support group.

### conclusions

